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Axlab Academy Karlskrona - 11th November 2023







### Lillebaelt Hospital





### Approx. 58.000 hospitalized patients per year

558 beds2,7 days in hospital/patient127 hospitalizations daily59.800 surgeries

### 561.900 outpatients per year (plus x-ray)

2.200 patients daily

### Approx. 5.500 employees - 4993 FTE

917 MDs1990 nurses294 biomedical laboratory scientists (BMS)39 professorsApprox. 30 PhD students

#### **Vejle Hospital: specialized cancer hospital**

Lillebaelt Hospital



Vejle Hospital



## Background and choice of solutions

Scope and strategic considerations:

- four individual departments in the region (13 in all DK)
- shortage pathologists and qualified BMS
- 1.2 mio inhabitants
- 34% increase of cancer incidents over the next 20 years<sup>1</sup>
  → more samples
- more demanding expectations concerning turnaround time
- continuous workflow adaptations
  - Syddansk forbedringsmodel: leadership, lean management, quality improvements, Choosing Wisely etc.
- task shifting

Digital Pathology (DIPA)  $\rightarrow$  Digital Microscopy of Histology (and cytology in the near future)

Overall increase in digitization and automation of healthcare in the years to come

Region of 1. Danish Health Authority Southern Denmark







## **Timeline DIPA project**

2017: Initial discussions

**2018-19:** Specifications and procurement procedures on software and hardware (Regional Governance approval)

**2019 SW:** Sectra  $\rightarrow$  preliminary analysis of workflows, configuration, education (teach the teacher) etc.

- **2020 HW:** Visiopharm (Hamamatsu scanners) → delayed (pandemic and global supply shortage)
- **Nov 2020:** Sectra Go Live full implementation Oct 2021 in all four departments

**2021-2022:** Initial projects and evaluation (QA, storage, AI etc.)

**2023...:** Implementation of digital microscopy in the other four regions of Denmark





## FTE 2023

Data 2023	Odense	Vejle	Aabenraa	Esbjerg	Total		
No of employees (FTE)							
Pathologists	38	20	8	6	72		
Biomedical Laboratory Scientists	90	38	15	13	156		
Secretaries	10	3	3	3	19		
Total	138	61	26	22	247		





Slides per year (H&E, special and IHC)	~800.000	
Odense/day	~1.600	
Vejle/day	~700	
Aabenraa+Esbjerg/day	~800	
Total/day	3.100	

0,5-2,5 min/slide 0,5-2 GB/slide

RSYD ~ 2-4 TB /day





# The proces – how hard could it be?



Region of Southern Denmark

Thorstenson, J Pathol Inform 2014.

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**Pre-lab** 

## Recap: if you're not digital yet



- Standardize procedures (accreditation) ٠
- Train/ensure quality focus ۲
- Broaden your scope include the clinicians ٠ (choose wisely)
- Workflow analysis including the diagnostic part!
- Invest in new tech •
- Train scanning ۲
- Organizational considerations (leadership, roles, responsibility etc.)
- Get help from colleagues, vendors, other dipa ۲ departments etc.
- And so on... ٠

### Concerns



# Pathologists

- Time
  - Lab add-on time  $\rightarrow$  turnaround time
  - Load time at workstation
  - Digital microscopy
- Quality
  - Poor sectioning not as visible
- Habits LIS vs PACS
- Field of vision vs screen
- Ergonomics
- Referral cases between departments
- Nice-to or need-to
- More automation to come

## BMS

- Time
  - Lab add-on time  $\rightarrow$  turnaround time
  - Skills
  - Simultaneous analogue and digital workflow
- Quality
  - Sectra case-centric
  - Poor sectioning not as visible
- Work plan (extended workday)
- Resources
- Skills
- Habits
- Ergonomics
- Nice-to or need-to
- More automation to come Lillebaelt Hospital





Region of Southern Denmark



Region of Southern Denmark



## AI - pre-diagnostics

- Priority
- Physicians available (worklist assignment)
- Workload distribution (maybe between dep in the region)
- Normalization staining and other
- Automated reordering
- Screening
- Automated reporting of negative cases
- Etc.



Obstacle: Data accessibility (esp. for cloud based solutions)





## AI – digital diagnostics

Multiple solutions available and many more in the pipeline

Assisting tools:

- Categorization
- Interpretation (e.g. IHC)
- Diagnosis

Research and development

Public-private innovation/cooperation



Next step: digital cytology







## Task shifting

### **BMS** perspectives

- Diagnostic BMS':
  - Trained (cyto-)BMS analyzing selected types of cases
  - Portio biopsies and colon polyps, ductus def. etc.
  - The pathology dep. in Hjørring DK was the first
  - Formal education at University College Copenhagen: "Histologisk mikroskopi og fortolkning" 10 ECTS.
- IT skills:
  - Testing of new releases/updates
  - Administrators maintain optimum system performance every day
  - Al
- Readiness for change invest in the future!
- Innovation skills and mindset







### Glass slide archival robot

Robot for glass slide storage, short term.

Capacity 24.000 units (approx. 3 weeks production in Odense)







Storage of slides after scanning.

Rack-compatibility.

Glass slide  $\rightarrow$  2D barcode scanned and timestamp assigned  $\rightarrow$  slide is loaded onto the storageshelfs.

Automatic disposal after 21 days.

Example of an OPI process with KILDE A/S in DK.

In the process of acquiring 4 new half-sized robots to the dep. In the Region.







## Questions?









# Thank you for your attention





